

Aug 22nd, 2025

To Whom it may concern: Letter of Recommendation for Julia Bouchard.

My name is Ninad Joshi, and I am the Associate Director of the Patents & Innovation group and manage patent strategy implementation. My group is mandated to catalyze and protect innovations across the company. Julia worked for me as a student intern from May to Aug 2025 and my team found her to be extremely professional, adaptable and diligent, consistently demonstrating a very high productivity.

Her senior colleagues especially appreciate her enthusiasm to adapt her working hours to suit business needs (i.e. work per EU times). Prior to meetings, she made a conscious effort to learn and use the correct pronunciations of names: a small but meaningful trait that truly reflects her commitment to 'diversity and inclusion' in the workplace. Julia demonstrated creativity on multiple occasions while working with the internal customers. She was courteous in meeting, respectful when critiquing ideas, and showed a high level of technical and emotional maturity while contributing to the discussions.

During her internship, she gained exposure to a wide range of projects, including competitive intelligence gathering, investigations into unique engine architectures, metallurgy, manufacturing and inspection processes, customer support, product lifing systems etc. She was quick to adapt to the new work-scope, resourceful to seek guidance from senior colleagues and always delivered her projections on or before the target deadlines.

One of her mentor and senior-colleague shared with me "I see Julia having all the necessary traits of a great Engineer": an observation I will fully agree with and willingly endorse.

I wish her all the very best in her professional endeavours ahead.

Please feel free to contact me should you require any additional information.

Sincerely,
Ninad Joshi
Associate Director, Patents and Innovation
Pratt & Whitney
Ninad.Joshi@prattwhitney.com